A Decade of Learning: Informing Education Policy and Practice

Data, Design, Decision, and Politics
All that Matters
Children & Students

Age-Group 5 – 16
• Around 65 million
• Out of School Children 30%

Public-Private Share in Enrolment
• Public 61%
• Private 39%

Learning Challenges
Education Spending
What we incur, and where

Total Education Spending in Pakistan, 2021-22

1,194 Billion
Public Sector

599 Billion
Private Sector

301 Billion
Shadow Education

2,028 Billion
Total Expenditure

Source: I-SAPS calculations from PFE reports, OOPS study, budget books, and other sources
Minister/Secretary of Public Schools
or
Minister/Secretary of Education

Fissures in the System
A Question of Design or Politics
Never the twain shall meet?

*Rudyard Kipling*
Marginalization & Subsidies

Data, Design and Politics
Marginalization & Subsidies

Engagement with the Private Sector
• Public-Private Partnerships in Education
• Facilitation & Regulation
• Business Solutions

Zewar-e-Taleem Programme
• Around 6 billion in 16 districts
• All Girls between 6th and 10th grade
• Effective Targetting

* I-SAPS’ calculation from district ranking of BISP
District Education Management

Data, Design and Politics
District Education Management

Critical Moot Issues

What a typical district in Punjab looks like?

*Muzaffargarh*
- ~1300 Schools
- ~10,000 Teachers
- ~200,000 Enrolment
- ~11 billion

Teachers as Managers

*Double Jeopardy for the System?*
Education Managers: Tenures

No. of Managers in 4 Years
- Green: 1-3
- Orange: 4-5
- Yellow: 6-10
- Red: More than 10
Tracking an Education Manager Across Districts
District Education Management

Data, Design and Politics

Interest Groups
• Politicians
• Bureaucrats
• Teachers and unions

How to navigate?
Inter-Tier Governance

Province, Federal, National
Power groups and the politics of accepting the national steer

- *Single National Curriculum*
- *Minimum Common Standards*
- *Assessments*

Some inconvenient conversations for consensus building
Technical-Political Asymmetry

*Some Case to Deliberate*
Complex Technical-Political Interface

Decentralization of Education Delivery

School-based Budgeting

Vacant Teaching Posts

Multigrade teaching

Rationalization of teachers
Navigating the Political Maize for Effective Reforms